



ECM[®]

Executive Consequence Management

CONFIDENTIAL
Program Diary

In-Person Non-Residential Program in Adelaide

Tuesday 25th August to Thursday 27th August 2026

Location: Adelaide CBD

Tuesday 25th August – 0900 to 1845

Wednesday 26th August – 0900 to 1700

Thursday 27th August – 0900 to 1630

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Executive Consequence Management (ECM®) Program

Day One - Tuesday 25th August

Time	Module	Topic	Speaker
0830 – 0900		Delegate Arrival and Sign-In	
0900 - 0915		Welcome and Opening Address	Joe Buffone – Former Deputy Coordinator General, NEMA
0915 - 0945		Scope and Context of ECM Program	Joe Buffone – Former Deputy Coordinator General, NEMA and Robyn Green – Former Director, Strategic Engagement, Department of Premier & Cabinet SA
0945 – 1030		Delegates’ Objectives and Introduction to Syndicates, and IPP scope and objectives	Robyn Green – Former Director, Strategic Engagement, Department of Premier & Cabinet SA
1030 - 1045		Morning Tea Break	
1045 – 1130		Understanding Consequence Management Frameworks	Joe Buffone – Former Deputy Coordinator General, NEMA
1130 - 1300	1	Crisis Leadership Panel Crisis leadership is the ability to lead decisively, ethically, and adaptively under extreme uncertainty and pressure. It requires anticipating impacts, making timely decisions with limited information, and coordinating across systems. In consequence management, it ensures harm is minimised and recovery is guided by clear priorities and strategic awareness.	Joe Buffone – Former Deputy Coordinator General, NEMA Hannah Wandel OAM - Chief Executive, SAFECOM
1300 - 1330		Lunch Break	
1330 - 1500	2	Handling the Next Unknown Emergency Highlights the importance of being prepared for all disasters, known or unknown; a changing world and the uncertainty around current and future Emergencies.	Commissioner Grant Stevens APM LEM - South Australia Police (SAPOL)
1500 - 1515		Afternoon Tea Break	
1515 - 1645	3	Cyber and Telecommunication Response Exploring and navigating the intersection point between State Government, industry and federal architecture.	Will Luker - Government Chief Information Officer, SA Gov
1645 – 1700		Plenary Discussion	
1700 – 1745		Canapés and Networking Opportunity	
1745 - 1845	4	Keynote Speaker: Leadership Journey & Reflections	Dr Jon Gorvett, Chief Executive, EPA SA Gov
1845		Closure of Day One	

Executive Consequence Management (ECM®) Program

Day Two - Wednesday 26th August

Time	Module	Topic	Speakers
0830 – 0900		Arrival and Sign-In	
0900 – 0915		Scope and Context of Daily Program	
0915 – 1045	5	The Interchange Between Media, Community and Emergency Services Explores the crucial role of the media generally and the South Australian official emergency broadcasters in connecting emergency services organisations with community before, during and after emergencies. Learn how accurate and timely information dissemination during emergencies can influence the behaviour of communities, support their own safety decision making, and ensure an up-to-date understanding of the impact of events affecting them.	Simon Gale - Emergency Broadcast Coordinator SA, ABC
1045 - 1100		Morning Tea Break	
1100 - 1300	6	Scenario Session 1 Understand and apply Frameworks to hypothetical emergency scenario. Includes Syndicate Presentations.	<i>Scenario co - facilitators:</i> Joe Buffone – Former Deputy Coordinator General, NEMA And Dr Russell Dippy - Emergency Management Coordinator, South Australia Police
1300 – 1330		Lunch Break	
1330 - 1500	7	A Community Perspective of Major Emergencies Panel Examining the impact of major emergencies on communities from the perspective of those who have been directly affected by them. Discussing emergencies that can affect a community and the relationship between the community and those responsible for the response and recovery processes	<i>Local Community Members</i>
1500 – 1515		Afternoon Tea Break	
1515 – 1645	8	Consequence Thinking and Sense-Making Explores the critical concepts of Consequence Thinking, Consequence Management, and Sense-making in the context of emergency and incident response. Participants will gain insights into how to anticipate and assess the potential longer-term consequences of major incidents, consider structured decision-making processes to mitigate risks, and enhance their ability to anticipate and interpret complex and evolving situations. Through interactive discussion, this session will equip attendees with practical strategies to improve their broader situational awareness, consider impacts on resource allocation, and assess their overall effectiveness following significant emergencies.	<i>Brett Loughlin AFSM, Chief Officer, South Australian Country Fire Service</i>
1645 – 1700		Plenary Discussion and Closure of Day Two	

Executive Consequence Management (ECM®) Program

Day Three - Thursday 27th August

Time	Module	Topic	Speakers
0830 – 0900		Arrival and Sign-In	
0900 – 0915		Scope and Context of Daily Program	
0915 – 1045	9	Consequence Management Application Sharing the learnings from emergencies that required those impacted, and the Emergency Management Sector to address the longer-term consequences on Communities. Considering also how through these events, Emergency Management Agencies and the Business Sector can improve their knowledge of, and relationships and communication with affected Communities.	Colin Muller - Resilience Specialist, Adelaide Airport
1045 – 1105		Morning Tea Break	
1105 – 1235	10	How We Bring Organisations Together in Emergencies Explores the importance of all organisations involved in multi-agency responses to major emergencies are consistently engaged and are operating in an environment informed by timely and shared information.	Jeff Swann - Chief Officer and Chief Executive, SA Metropolitan Fire Service
1235 – 1315		Lunch Break	
1315 – 1515	11	Scenario Session 2 Understand and apply Frameworks to hypothetical emergency scenario. Includes Syndicate Presentations	Scenario co-facilitators: Joe Buffone – Former Deputy Coordinator General, NEMA And Dr Russell Dippy CStJ LEM CEM TQC FacEM FAIES CESM MIAEM - Emergency Management Coordinator, South Australia Police
1515 - 1530		Afternoon Tea	
1530 - 1630		Plenary Discussion and Program Closure Small Project Presentations Delegates' Outcomes and Summary Comments IPP Finalised and Submitted	Joe Buffone – Former Deputy Coordinator General, NEMA and Robyn Green – Former Director, Strategic Engagement, Department of Premier & Cabinet SA
1630		Closure of the Program	